

Name of meeting: Corporate Governance and Audit Committee

Date: Friday 24 January 2020

Title of report: Place Partnership Lead Member Role - Update

Purpose of report:

To provide Corporate Governance and Audit Committee with an update on the progress of the Place Partnership Lead member role following its approval by Council on 18 September 2019.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	Not Applicable
Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)</u> ?	No
The Decision - Is it eligible for call in by Scrutiny?	Not Applicable
Date signed off by <u>Strategic Director</u> & name	Rachel Spencer Henshall – 9 January 2020
Is it also signed off by the Service Director for Finance IT and Transactional Services?	Eamon Croston – 13 January 2020
Is it also signed off by the Service Director for Legal Governance and Commissioning Support?	Julie Muscroft – 13 January 2020
Cabinet member portfolio	Councillor Cathy Scott – 6 January 2020

Electoral wards affected: All

Ward councillors consulted: Whilst Ward councillors have not been consulted on the explicit contents of this report, all have been given the opportunity to work with Place Partnership Lead members as part of their ongoing work.

Public or private: Public

Has GDPR been considered? There are no GDPR considerations in respect of this report

1. Summary

The notion of Place Partnerships was agreed by Annual Council in May 2019. In so doing Council also agreed to establish the Place Partnership Lead member role (role profile attached at Appendix 1). This was considered by this Committee in August 2019 and thereafter referred to Council in September 2019 where the role, and associated allowance, was approved.

This paper seeks to provide Corporate Governance and Audit Committee with an update on the work that has taken place in recent months to progress the pilot initiative.

2. Information

The creation of Place Partnerships is predicated on the view that there are strategic issues that are best responded to on a geography greater than a Ward. The intention is that intelligence/data will be used to determine the key theme to be considered at Place Partnership level. For 2019/20 the theme is improving mental health outcomes and domestic abuse. An additional £1m and £400k respectively has been put in to the 2019/20 budget to support this work.

Place Partnerships cover the following geographies which have been determined using demographics as a basis. The Lead Member responsible for each Place is set out below:

- Huddersfield North – Cllr Ullah;
- Huddersfield Central - Cllr Alison;
- Huddersfield Rural – Cllr Armer;
- Colne Valley – Cllr Murgatroyd;
- Dewsbury – Cllr Asif;
- Spenn Valley – Cllr A Pinnock;
- Batley, Birstall and Birkenshaw – Cllr Lowe

In developing the pilot model the intention is that each Place Partnership Lead Councillor will work with Ward Councillors using the data/intelligence to propose interventions that will lead to better outcomes in respect of mental health and domestic abuse. They will make recommendations to Cabinet on how the additional funding will be spent.

From the outset Lead Members have sought to work collaboratively and in so doing have co-produced the approach that they wish to take. They have already met on four occasions in this context. Whilst there is an acknowledgement that the seven geographies are very different Lead Members have recognised the need to develop an overarching framework for their work. This is attached at Appendix 2. Similarly the Cabinet Member with responsibility for this piece of work, Councillor Cathy Scott, has commissioned officers to set out the core expectations for Lead Members when working up their recommendations for Cabinet consideration. A copy is attached at Appendix 3.

The 7 Place Partnership Leads are mindful that their work will need a longer time frame than the initial 12 months in light of work not realistically beginning until July to account for co-producing the approach. This has been acknowledged and their work will continue beyond the current financial year in order to maximise the opportunity for their work to deliver positive outcomes.

By way of a more detailed update details of the progress made by each Place Partnership Lead is set out below:

A similar approach has been adopted across all seven place partnership areas with regards to mental health which is summarised by area below. The specific place partnership updates

provide an overview of the emerging priorities and theme by area, work that is currently in progress and next steps for stakeholder engagement approaches and plans.

General approach adopted across the seven place partnerships

A briefing between the lead member and the public health intelligence lead to go through the mental health profile for the area to start to better understand the protective and risk factors that impact on mental health, and evidence based mental health prevention approaches that have been shown to be cost effective and improve health outcomes.

The mental health intelligence profiles were shared with all ward members in each place partnership area who were then invited to meet with their lead member and intelligence lead to:

- discuss the information available;
- share their local ward knowledge and experience;
- request further intelligence at ward level;
- share details of existing and planned interventions that have been commissioned and;
- share good practice with a view to helping them to identifying a priority theme, which could be ward specific or shared across all place partnership area.

Lead members and ward Councillors started to identify their priority theme(s) and population group(s) affected with a view to developing an action plan which seeks to engage with wider local stakeholders (services, partners, third sector organisation, and service users) to identify potential interventions and approaches that will make a difference.

The seven place partnerships are at different stages of this process, with broad/emerging mental health themes for each area set out below.

Huddersfield North

Based on the profile information and following a meeting with ward councillors in October, the emerging areas of focus are:-

- Higher proportion of adults reporting low life satisfaction and low happiness, higher rates of self-harm and higher levels of adults saying they feel lonely. Households significantly below Kirklees average for people worrying about money and lower proportion of adults are qualified to level 2 and unemployed.
- Lower levels of people saying they feel safe in their local area and lower levels of adults using green spaces.
- Higher proportion of young people and children living in poverty and higher numbers of young people feel low happiness and are self-harming.

Information is currently being sought from Northorpe Hall and Huddersfield Football Foundation on what support is available to young people, parents, teachers and communities. Information has also been requested to better understand what mental health activity is being delivered, what has been and is being commissioned via the Council, Clinical Commissioning Groups, Locala, schools etc. in order not to duplicate discussions and activities. Engagement with the community and key stakeholder groups will be planned once this is better understood.

The immediate next steps agreed by ward councillors are (i) in January to pull together a list of all ward organisations, which councillors will also contribute to, (ii) draft survey monkey questionnaire to be shared with councillors for their input, (iii) mid-February questionnaire to go out to local organisations with a deadline of 11th March, (iv) Mid- March, meeting arranged to discuss the survey results, (v) evening workshop arranged in March for frontline services (an invitation may be extended to Huddersfield Rural and Central if common issues emerge from fact-finding), (vi) North Huddersfield place partnership workshop for local providers.

Information gathered will help inform next steps.

Huddersfield Central

Based on the profile information and following a meeting with ward councillors in September, the emerging areas of focus are:-

- Adults self-reporting a mental health condition
- Supporting women from all cultural backgrounds, neighbourhoods and household incomes.
- Socially connected adults – tackling loneliness/isolation
- Adults using green spaces

Initial engagement activity with key stakeholders has taken place with the Dalton ward partnership and Dalton Together, Almondbury ward partnership, Newsome ward patch workers group. Further engagement is being planned with community organisations in the wards as well as arranging visits to key local commissioned organisations e.g. HOOT, Women's Space etc.

A meeting will take place next week to review agreed actions and start to plan ward specific and wider engagement.

Huddersfield Rural

The focus of the work will be on early intervention and prevention activity. Based on the mental health profile information and local councillor knowledge, the target groups will be:

- Young people and impact of mental health on their future lives and their families.
- The elderly and social isolation, which is hidden in many cases.

Huddersfield Rural councillors have agreed that in terms of young people and stakeholder engagement the ideal approach will be to work with the three high school pyramids (Shelley College, Holmfirth High and Honley High) linking in with the work of the school community hubs. Initial discussions have taken place with the school hub co-ordinators & manager about working together to share information/ knowledge and do joint engagement.

Huddersfield Rural Councillors have been gathering information about current local community activity for both target groups as well as best practice initiatives, past and present.

The immediate next steps agreed with ward councillors are (i) a questionnaire (developed with public health and agreed by Cllrs) to services and community contacts to go out imminently; (ii) a fact finding drop-in in January focusing on older people and isolation; (iii) a fact finding drop-in in February focusing on children and young people and (iv) specific engagement with target groups in the area.

Information gathered will help inform next steps.

Colne Valley

Based on the profile information and following a meeting with ward councillors in September, the target group will be young people and families.

The lead member has met with the public health intelligence officer to consider the engagement approach and the questions that could be asked of stakeholder organisations as part of the initial fact finding and subsequent workshop/ discussion. In particular this will include what support they think could be helpful in family and community settings, and any support that could help in a school setting or equip schools to promote positive mental health and deal with issues.

Information has been requested from Northorpe Hall to find out which schools in the three wards are accessing the emotional health and well-being support available and the nature of that support.

The lead councillor has attended the Colne Valley / Golcar Aspire School Hub to share information about the place partnership working. Initial discussion has taken place with the school hub manager about working together to share information and knowledge and do joint engagement.

In Lindley ward the councillors wish to focus on improving support for young people and families in community settings. Initial engagement will take place with stakeholder organisations at the Lindley Ward Community Partnership meetings.

The immediate next steps agreed with ward councillors are to (i) work with the Aspire school hub and community plus team to identify key groups and stakeholders to target to complete a questionnaire across the 3 wards, (ii) arrange locally based drop-ins for stakeholders to share their views, (iii) arrange a Colne Valley and Golcar workshop, (iv) engage with the members of the Lindley partnership group in February.

Dewsbury

The Dewsbury place partnership has agreed to focus on two of the ten challenges flagged up by the Dewsbury mental health intelligence summary, which are:-

- Lower proportion of adults who are socially connected, as this trend has been worsening.
- Lower level of adults using greenspaces. Ward members are looking at the wider determinants of mental health and reducing inequalities to consider best practice and approaches to tackle loneliness and increasing use of greenspace.

Base line information is being collated on relevant service and other key stakeholder provision and support available to adults across Kirklees and Dewsbury. Ward members have also requested information on the most up to date Kirklees mental health assessment, Kirklees loneliness strategy group and the community insights report to better understand what is already planned in terms of commissioning to address these priorities, plus details about outcomes delivered as well as any identifiable gaps.

The Dewsbury place partnership are focusing on the principles of what good public mental health looks like with regards to upstream interventions that enable early help, and drawing on people's lived experiences of mental health problems and mental illness, as well as the wider community, to identify solutions and promote equality.

Engagement with local stakeholders will explore what is already working effectively, awareness of any planned activity and gaps and what more could be done by working together to make a difference.

The Dewsbury lead member is keen to advocate that all 69 members be asked to sign up to a pledge to become mental health champions.

The immediate next steps agreed with ward councillors are (i) place partnership meeting with councillors end of January, (ii) app development workshop early February, (iii) a questionnaire (developed with public health and agreed by Cllrs) to services and key public providers to go out in February, (iv) meeting with ward councillors to plan a similar questionnaire for community organisations/citizens, (v) base line evidence collated into report end February, (vi) place partnership meeting early March, (vii) workshop in March bringing all stakeholders together,

(viii) post workshop and drop-ins, evidence base update and proposal development for Cabinet early April.

Spen Valley

Based on the profile information and following a meeting with ward councillors the focus will be:-

- Develop a better picture of what exists in the Spen district supporting mental health (mental health specific and also general community activities which benefit good mental health and wellbeing).
- Criteria / principals for focus and proposals for any expenditure should include self-sustainability and not short-term interventions.
- To focus on early 'upstream' interventions for all and 'to turn the tap off' and prevent issues from arising.
- Promoting, connecting, supporting & developing existing community group (rather than creating from new groups)
- Interventions that benefit mental health 'by stealth' in that they are not branded as mental health interventions which could put some people off from access them.

A follow on meeting has been arranged with all ward members in January to plan stakeholder engagement.

Batley, Birstall and Birkenshaw

Based on the profile information and following a meeting with ward councillors, interest was expressed in progressing initiatives that build community assets and uses the 5 ways to wellbeing approach as follows:-

- Batley West ward suggested their potential focus could be on young people.
- Batley East ward suggested their potential focus could be on tackling stigma.
- Birstall and Birkenshaw ward suggested their potential focus could be on support into pathways for people with long term conditions/pain.

A further meeting is to be arranged with ward members to explore the potential key themes and population group/s to focus on and share information on what is commissioned or available through local organisations.

A plan and timeframe for engagement with other stakeholders will be explored and planned further at a future meeting. The engagement approach will vary in each ward and be developed with relevant ward members to build on local opportunities and circumstances. Local stakeholders will be invited to share and discuss what is already working effectively, raise awareness of any planned activity and gaps and explore what more could be done locally by working together. Some ward members are keen to involve service users to better understand the experience of living with mental health and from their perspective what would make a difference to their quality of life locally.

The immediate next steps are to contact ward councillors to plan bespoke engagement in their areas.

Domestic Abuse

Domestic abuse intelligence has recently been shared with all lead members who are due to meet with the Domestic Abuse Strategic Partnership in February to share data and intelligence from across the partnership, explore good practice and discuss potential Kirklees wide and place based approaches. Following this information will be shared with ward members to plan next steps with regards to wider engagement.

NOTE: The Committee will recall that, in establishing the Lead Councillor role, the members Allowances Independent Review Panel (MAIRP) made the following recommendation:

(a) Following its evidence-led method of working the Panel would like to hear from the Place Partnerships Lead Councillors when the Panel meets in November 2019 to get a clearer idea of what work is involved and hear about what has (and has not) been achieved so far. They will consider reviewing the allowance at this time, alternatively the Panel will look at the allowance again when they meet in November 2020.

(b) The Panel would like to see evidence of the impact of the role and also positive outcomes relating to the pilot theme, Mental Health, Domestic Abuse.

(c) The Panel would also like to understand more about the relationship between the Place Partnerships Lead Councillors Role and the Cabinet Lead Member and also with the Councillors within their locality. They would like to know what the impact is, and how it has been achieved.

At its meeting on 10 January 2020 the MAIRP had the opportunity to meet with five of the Place Partnership Lead Members to discuss and explore the above mentioned points. In particular the MAIRP were keen to ensure that there was sufficient evidence of progress and more importantly to affirm that the role had been assigned the correct band within the overall scheme. In light of the evidence received the MAIRP made the following observations:

- That despite initial delays the role was now beginning to make real progress, with all Place Partnerships being able to evidence activity in line with the framework that had been co-produced by them;
- That this is an exciting and evolving initiative that will need time to develop properly and thereafter become embedded. This will take time, particularly in terms of being able to evidence impact and positive outcomes;
- That the current Band recommended by the MAIRP has been fixed at the correct level based on the evidence received;
- That the MAIRP will continue to revisit the role at future meetings to ensure that it is remunerated appropriately moving forward;
- That thought should be given to the ways in which engagement with Place Partnerships is included as part of the developing role profile for the Ward Councillor.

3. Implications for the Council

- **Working with People** - Our developing approach to place-based working, is predicated on working outwards from communities with a strong focus on genuine engagement and dialogue. The Place Partnerships Lead Councillor Role should be seen within this context.
- **Working with Partners** - Place based working is being developed in a way that recognises the need for certain issues to be discussed and addressed on a larger geographical footprint than the Ward. For example the proposed work looking at mental health will demand wider partnership dialogue, co-production and solutions. Partnership working will be at the heart of our developing approach and the role of the Place Partnerships Lead Councillor Role is essential to facilitate councillor leadership in securing a partnership approach that best meets the needs of specific areas.
- **Place Based Working** - This proposal is an important part of our developing approach to place based working.

- **Improving outcomes for children** - Place based working will inevitably incorporate the consideration, discussion and progression of issues that will improve outcomes for children within those seven areas.
- **Climate change and air quality** – N/A at this stage although this will become clearer as work progresses dependent on the specific initiatives that each Place Partnership decides to progress.
- **Other (eg Legal/Financial or Human Resources)** – Each Place Partnership Lead has dedicated officer support to assist them in progressing their work. There is an expectation that services within the council and across partners work collaboratively with Place Partnership Leads to assist them in their work.

4. Consultees and their opinions

The following have been consulted on the contents of this report and endorse the points contained therein:

Place Partnership Lead Members;
Councillor Cathy Scott;
The Strategic Director for Corporate Strategy, Commissioning and Public Health
Vina Randhawa, Democracy Manager (Active Citizens and Places)

5. Next steps and timelines

Plans will be firmed up in the New Year for wider stakeholder engagement around mental health based on the approaches outlined above in each place partnership area.

All lead members have been invited to attend the Domestic Abuse Strategic Partnership in February as detailed above. Intelligence summaries will be shared with ward members following this meeting and next steps planned with regards to wider engagement.

6. Officer recommendations

That Corporate Governance and Audit Committee note the contents of the report.

7. Cabinet Portfolio Holder's recommendations

That Corporate Governance and Audit Committee note the contents of the report.

8. Contact officer

Carl Whistlecraft, Head of Democracy
Carl.whistlecraft@kirklees.gov.uk

9. Background Papers and History of Decisions

[Report to Annual Council](#) on 22 May 2019

[Report to Corporate Governance](#) and Audit Committee on 9 August 2019

[Report to Council](#) on 18 September 2019

10. Strategic Director responsible

Rachel Spencer-Henshall, Strategic Director for Corporate Strategy, Commissioning and Public Health